

**MINUTES of a meeting of the Boards of Directors of Baycrest Centre for Geriatric Care, Baycrest Hospital, The Baycrest Day Care Centre, and The Jewish Home for the Aged (“Baycrest”) held on Thursday, March 25, 2021 at 9:00 am.**

**PRESENT:** Barratt, Jane; Blidner, Jeffrey; Cracower, Barry; DaCosta, Margot; Diamond, Sara; Dryden, Ken; Fishman, Len; Godfrey, Paul; Jacob, Ellis; Kassie, David; Kay, Robert C.; Lastman, Dale; Levy, Sheldon; Mirsky, Brian; Naglie, Gary; Reichman, William; Salomon, Felicia; Wilson, Lynn; Zaidman, Jakov

**REGRETS:** Kirzner, Michael

**GUESTS:** Conn, David; Cooper, Josh; Kent, Joni; Mackie, Brian; Ovenden, Scott; Riesenbach, Ron; Sekuler, Allison; Yarin, Rhonda; Danieli, Einat (for a portion of the meeting); Freedman, Morris (for a portion of the meeting); Galet, Deb (for a portion of the meeting); Halper, Mindy (for a portion of the meeting); Houston, Jackie (for a portion of the meeting); Serediuk, Fidelma (for a portion of the meeting)

---

**PART 1 – STANDING REGULAR MATTERS**

**1.1 CHAIR’S REMARKS, CONFLICT OF INTEREST DECLARATION**

D. Lastman, Chair, requested P. Godfrey, Vice-chair, chair the meeting on his behalf. P. Godfrey welcomed board members and guests to the meeting. No conflicts of interest were declared.

**1.2 APPROVAL OF MINUTES**

The minutes of the meeting held January 28, 2021 were approved. A copy of the material is on file with the master of the minutes.

<p><b><u>ACTION:</u> It was duly MOVED, regularly SECONDED and unanimously CARRIED that the Boards of Directors for Baycrest Centre for Geriatric Care, Baycrest Hospital, The Baycrest Day Care Centre, and The Jewish Home for the Aged approve the minutes of the board meeting held January 28, 2021.</b></p>
---

**1.3 REPORT OF THE PRESIDENT AND CEO**

W. Reichman provided a report to the boards. S. Ovenden provided an update on COVID-19 mitigation work. S. Ovenden provided a report on the Corporate Balanced Scorecard. A copy of the report in its entirety is attached to the master of the minutes.

**1.4 SPECIAL PRESENTATION: STRATEGIC PLAN UPDATE**

S. Ovenden introduced D. Galet, who introduced M. Freedman, M. Halper, J. Houston and F. Serediuk. The team gave a presentation on the Virtual Behaviour Medicine Program.

**1.5 REPORT OF THE MEDICAL ADVISORY COMMITTEE**

G. Naglie provided a report of the Medical Advisory Committee. A copy of the report is on file with the master of these minutes.

**a. Appointments to Baycrest Professional Staff**

The Medical Advisory Committee was advised of the following temporary appointments issued by the Vice-President, Medical Services & Chief of Staff in accordance with the Professional Staff By-laws and the Medical Advisory Committee agreed to recommend to the Baycrest Hospital Board their continuance for the stated periods:

**ACTION:** It was duly **MOVED**, regularly **SECONDED** and unanimously **CARRIED** that the Board of Directors for Baycrest Hospital acknowledges the temporary appointment and approves the continuation of appointment to the Medical Staff:

**Dr. Lisa Pillo:** a temporary appointment in the Department of Medicine-Anaesthesiology (effective January 6 to April 6, 2021)

**Dr. Houman Khosravani:** a temporary appointment in the Department of Medicine-Internal Medicine (effective January 18 to April 18, 2021)

**Dr. Brian M. Wong:** a temporary appointment in the Department of Medicine-Internal Medicine (effective February 4 to May 4, 2021)

**1.6 REPORT OF THE CLINICAL STRATEGY, QUALITY & SAFETY COMMITTEE**

R. Kay provided a report of the Clinical Strategy, Quality and Safety Committee. A copy of the report is on file with master of these minutes.

**1.7 REPORT OF THE BAYCREST FOUNDATION**

F. Salomon gave on oral update on the SOS campaign and J. Cooper provided a report from the Baycrest Foundation. A copy of the report is on file with the master of these minutes.

**PART 2 – STANDING QUARTERLY MATTERS**

**2.1 REPORT OF THE FINANCE AND AUDIT COMMITTEE**

B. Cracower provided a written report from the Finance and Audit Committee. A copy of the report is on file with the master of these minutes.

**a. Financial Update – Year-to-Date Results to January 31, 2021, and Budget 2021/22**

The Boards of Directors approved the Fiscal 2021/22 Budget and related Accountability Indicators.

**ACTION:** It was duly **MOVED**, regularly **SECONDED** and unanimously **CARRIED** that the Boards of Directors for Baycrest Centre for Geriatric Care, Baycrest Hospital, The Baycrest Day Care Centre, and The Jewish Home for the Aged approved approve the fiscal year 2021/22 Budget and related Accountability Indicators.

**b. L-SAA 2019-22 Declaration of Compliance**

The Boards of Directors approved the L-SAA compliance declaration, with the noted exception for the period of January 1, 2020 to December 31, 2020.

**ACTION:** It was duly **MOVED**, regularly **SECONDED** and unanimously **CARRIED** that the Board of Directors for Baycrest Centre for Geriatric Care, Baycrest Hospital, The Jewish Home for the Aged, and The Baycrest Day Care Centre approved the L-SAA Compliance Declaration, with the noted exception, for the period January 1, 2020 to December 31, 2020.

## 2.2 **REPORT OF THE EXECUTIVE COMMITTEE**

### a. **Campus Redevelopment Committee Membership**

The Boards of Directors approved Felicia Salomon as a Member of the Campus Redevelopment Committee.

**ACTION:** It was duly **MOVED**, regularly **SECONDED** and unanimously **CARRIED** that the Boards of Directors for Baycrest Centre for Geriatric Care, Baycrest Hospital, The Baycrest Day Care Centre, and The Jewish Home for the Aged approve Felicia Salomon as a Member of the Campus Redevelopment Committee.

### b. **Baycrest Residential Properties Inc.**

The Board of Directors of The Jewish Home for the Aged, as the sole shareholder of Baycrest Residential Properties Inc., approved the following documents: (1) Consent of the sole shareholder in respect of the exemption regarding appointment of the auditor; (2) the Resolutions of the sole shareholder in respect of the election of directors; and (3) the Acknowledgement of the sole shareholder in respect of receiving a copy of the financial statements of Baycrest Residential Properties Inc.

**ACTION:** It was duly **MOVED**, regularly **SECONDED** and unanimously **CARRIED** That the Boards of Directors of The Jewish Home for the Aged (the "JHA") approve the execution of the following:

- (1) Consent of the sole shareholder of Baycrest Residential Properties Inc. in respect of the exemption regarding the appointment of the auditor;**
- (2) Resolutions of the sole shareholder of Baycrest Residential Properties Inc. in respect of the election of directors; and**
- (3) The acknowledgement of the sole shareholder in respect of receiving a copy of the financial statements of Baycrest Residential Properties Inc.**

The Board of Directors of the JHA authorize any Officer or Director of the JHA to evidence such approval by executing the documents and delivering such documents to Baycrest Residential Properties Inc.

## 2.3 **REPORT OF THE CAMPUS REDEVELOPMENT COMMITTEE**

J. Kent provided a written report of the Campus Redevelopment Committee. A copy of the report in its entirety is on file with the master of these minutes.

## 2.4 **REPORT OF THE PUBLIC AWARENESS AND BRANDING COMMITTEE**

B. Mirksy provided a report of the Public Awareness and Branding Committee. A copy of the report in its entirety is on file with the master of these minutes.

**2.5 REPORT OF THE EDUCATION ADVISORY COMMITTEE**

D. Conn provided a report of the Education Advisory Committee. A copy of the report in its entirety is on file with the master of these minutes.

The meeting adjourned at 10:45 am.

---

D. Lastman  
Chair, Board of Directors